



**2006 Summit
Report & Action Plan**

Table of Contents

1. Our Purpose.....	3
2. The 2006 Summit.....	4
3. How to Read this Report.....	5
4. Business and Workforce.....	6
a. Overview.....	7
b. Task Force Assignment.....	7
5. Arts, Culture, History and Recreation.....	8
a. Overview.....	10
b. Task Force Assignment.....	10
6. Community and Infrastructure.....	11
a. Overview.....	13
b. Task Force Assignment.....	13
7. Government and Leadership.....	14
a. Overview.....	16
b. Task Force Assignment.....	16
8. Appendix I: Other Actions Supported by Pipeline 4 Progress.....	17
9. Appendix II: Pipeline 4 Progress Steering Committee, Community Partners.....	18

Pipeline 4 Progress

Our Purpose

Anything's possible, right?

That's the philosophy we choose to live by. We are the Pipeline 4 Progress (P4P), a group of individuals in search of ways to engage, retain and attract more bright-minded, talented, young adults to live and work in our region. We share a common vision – to help the Twin Tiers region of New York State and Pennsylvania flourish by promoting economic and cultural growth and development in our region.

A mix of natives and newcomers, we hail from the small cities, towns and rural areas that dot our region. As the next generation of workers and business owners, community volunteers and activists, and political and spiritual leaders, we're a diverse group – educated, energized and ready to make a difference. We are the heart and soul of change in the Twin Tiers, united by our desire to:

- Encourage growth of employment opportunities in the region for those under 40
- Establish groups to support those under 40 already living in the area
- Build a cultural atmosphere that attracts young professionals to the region
- Distinguish future leaders of the area through service opportunities
- Create a bridge between generations through positive community outreach
- Form a network of volunteers for service opportunities and initiatives in the community

Our numbers give us strength. We aspire to share our ideas and concerns about our region with our community, business and political leaders and to infuse our perspectives into community discussions and initiatives.

The Pipeline 4 Progress 2006 Summit was our first initiative as an action-oriented group committed to change and a better quality of life for all.

The 2006 Summit

“Go ahead—tell us how you really feel about life in the Twin Tiers.”

That was our call to action for the Pipeline 4 Progress 2006 Summit, held January 13 in Corning, NY, and more than 350 young adults from all walks of life responded with enthusiasm.

- 78% 20–40 years of age
- 80% college graduates
- 28% graduate degree holders
- 55% raised in the region
- 40% new to the region within the last five years

Armed with energy and passion, we met with community, business and government leaders to talk about real-life issues, from careers and the economy, to civic involvement and opportunities for fun. We didn't hold back – our attitudes, insights and ideas flowed freely and helped to identify innovative ways to build a better future for all young adults in search of career and personal success in the Twin Tiers.

We concluded our daylong conversation with a Town Hall Meeting to connect, engage and empower our collective passions. The ideas we shared provided the ingredients for the design of this 2006 Summit Report & Action Plan, which will enable us to create a greater future for the Twin Tiers over the coming years.

Countless companies and community organizations were represented at the Summit, with Corning Incorporated, Southern Tier Economic Growth, the Star-Gazette, Three Rivers Development Corporation, WENY Newschannel 36 and WETM and 15 others also providing sponsorship support (see Appendix II for the complete list of community partners).

Summit outcomes and initiatives

Productive. Exciting. Timely. Inspiring. These are just a few of the buzzwords on the streets after our daylong Summit on January 13. This report, the 2006 Summit Report & Action Plan, is our living testament to the day when we, the under 40 demographic of the Twin Tiers, came together with our friends, coworkers and associates to stand up for our region and realize our collective potential.

The Summit marks our transformation; we have been initiated as agents of change and are ready to act. The following sections of this report outline our assignments. We must tackle them with open minds and momentum, and recruit others for our cause.

Let the change begin!

How to Read this Report

Participants at the 2006 Pipeline 4 Progress Summit were asked to provide their thoughts about the benefits, drawbacks and challenges facing our region. The comments shared were then grouped into the following categories. This report is organized as follows:

1. **Business and Workforce**
2. **Arts, Culture, History and Recreation**
3. **Community and Infrastructure**
4. **Government and Leadership**

Each section in this report starts with direct quotes received at the Pipeline 4 Progress Summit's Town Hall Meeting regarding these areas. These ideas, a small fraction of those submitted, provide the foundation on which this report and vision are built. An overview of each section follows, summarizing the essence and spirit of what was said at the Summit.

At the end of each section we set the course for our next step – the formation of task force committees, one for each category. The role of each task force is to explore the needs identified through the Summit in depth and arrive at concrete actions that we can take toward achieving our potential and realizing our vision for the Twin Tiers. These task force committees, and in turn the actions they recommend, will be in keeping with our mission and will enable us to keep the momentum that began at the Summit going strong.

Business and Workforce

Talent. Opportunities. Entrepreneurs. Wages. Capital.

The Bright Spots...

- "Corning Inc. promotes diversity and professionalism"*
- "Abundance of educated, skilled workers"*
- "Industrial base, economic diversity, stable economy"*
- "Local companies are community focused"*
- "Longstanding manufacturing companies here – Corning, Kennedy Valve, Hilliard"*
- "Low cost of labor"*
- "Many jobs for young professionals"*
- "Opportunities for career advancement at a young age"*
- "Opportunities for the entrepreneur"*

The Grey Clouds...

- "Available employment does not match available skills"*
- "Job opportunities are sparse"*
- "Lack of venture capital"*
- "No downtown Elmira economy"*
- "Not enough younger professionals or networking between professional organizations"*
- "Perceived as an economically depressed area"*
- "Salaries are not high enough"*
- "Defeatist attitudes"*
- "Too many nationally owned businesses (chains)"*
- "Virtually no forward thinking policies"*
- "Anti-business mindset"*
- "Loss of agriculture"*
- "Heavy reliance on Corning Inc."*

Seeds of Change...

- "Expand our research opportunities"*
- "Improve venture capital investment in region"*
- "Continue to upgrade the infrastructure"*
- "Diversify the local economy"*
- "Encourage local business ownership"*
- "Create business incubators with shared resources"*
- "Coffee shop in downtown Elmira for work-at-home professionals"*
- "Challenge the community to shop at local stores"*
- "Create downtown wireless hot spots, cooperative power/water, real incentives for businesses to locate in downtown Elmira"*
- "Expand high technology spin-offs"*
- "Stores on Market St. for the people that live here, not just tourists"*
- "Develop mentoring programs in all sectors to train the next generation of leaders"*
- "Push high-tech education needed by local industry"*
- "Build networks for 40 and under to communicate with each other for social and professional opportunities"*
- "Higher paying careers, not jobs"*
- "Attract an outlet center to make Southern Tier a shopping destination"*

Business and Workforce



Overview

There's no question that we have an abundance of talented people of all ages in the Twin Tiers who are ready, willing and able to work. As a workforce, we are well educated, creative and ambitious. We possess a work ethic that's second to none.

What we envision for our future are opportunities and choices for careers that challenge our abilities and match our aspirations. We want to earn wages that allow us to enjoy a good quality of life rather than just get by. We need access to training resources so that we can update our skills and change career paths as needed so that businesses will have the workforce they need at hand instead of having to import talent.

We are fortunate to have a variety of global companies in our back yard, including Corning Inc., which pay good wages and give back to the community. We must attract additional quality employers to our region, from manufacturing to high tech. To increase the appeal of our region and state, we must create a business climate which nurtures and supports businesses of all sizes, especially small companies and entrepreneurial enterprises that have the potential to become the next global success story.

Task Force Assignment

Our goal is to help companies thrive in our region and provide more opportunities for our workforce. To do this, P4P will form the Business & Workforce Development Task Force to plan our response to these core needs identified at the Summit:

- Increase the under 40 population in our communities
- Support entrepreneurs by connecting them with the resources they need to turn their ideas into companies
- Connect employers with national trends that can enhance their workforce recruitment and retention success, such as telecommuting, training/education needs, etc.

The Task at Hand: The Business and Workforce Development Task Force will discuss these needs, review options and opportunities to address them, and then identify and champion priority actions for P4P to undertake.

Arts, Culture, History and Recreation

Seasons. Venues. Activities. Enjoyment. History. Vibrancy.

The Bright Spots...

- “Centrally located tourist destination
(Finger Lakes and wine country)”*
- “Chemung River—can we please let the flood go?”*
- “Harris Hill soaring”*
- “Nature—lakes, forests, open roads”*
- “Community of people with similar interests”*
- “We have world-renowned attractions that will
bring people to our area throughout the year,
in all seasons”*
- “Corning’s Market St. music and nightlife”*
- “Growing culinary scene, good food, bars”*
- “Elmira Jackals and other sports teams”*
- “Love 2300° F events at CMOG”*
- “Higher education systems”*
- “Variety of stores for such a small town”*
- “Most everything close by that you need”*
- “Awesome history”*
- “Old architecture, Victorian homes”*
- “Easy access to Canada”*
- “Access to larger metropolitan areas”*

The Grey Clouds...

- “Too small, not enough night life
and dating scene”*
- “Lack of major athletic events/teams”*
- “Nothing for kids and younger
people to do”*
- “Need more concerts/shows
for 20-40 group”*
- “Market St. closed evenings and
weekend days”*
- “Lack of hotels in key areas”*
- “Inability to leverage historical assets”*
- “Loss of baseball”*
- “Most everything closes early”*
- “Mark Twain overkill”*
- “Mindset that ‘there’s nothing to do...
it’s boring here”*
- “Not enough ethnic restaurants
or health food stores with
reasonable prices”*
- “Have to travel to Syracuse,
Rochester, PA to shop at
high-end stores”*
- “Lack of diverse radio stations”*
- “Absence of tourism”*
- “Struggling cultural institutions”*
- “Chain heaven”*

Seeds of Change...

- “Work together”*
- “Offer more affordable concerts and programs at the Clemens Center and the Arena”*
- “Create a ‘Downtown Friday Night’ for artists to set up with a festival atmosphere”*
- “See more music, art, foreign languages, sports cultural events sponsored by minorities”*
- “Develop Gaffer District”*
- “Develop a website that lists all events in Twin Tiers”*
- “Build dance clubs, not bars, and more churches”*
- “Sponsor a marathon from Elmira to Corning”*
- “Events on the riverfront (concerts, boat races, kayak rentals)”*
- “Fix up the river trail for walking and biking... connect Corning to Elmira”*
- “Bring more of a variety and affordable shops to Market St. and downtown Elmira”*
- “More cohesive marketing and branding for downtown”*
- “Make seasonal change positive”*
- “Joint development of Chemung River and downtown shopping and entertainment”*
- “Leverage historical resources with a tourism plan: Mark Twain, Civil War, Underground Railroad, Woodlawn Cemetery”*
- “Start a group to restore Dunn Field and Brand Pool, similar to the Carousel Group”*

Arts, Culture, History and Recreation



Overview

There's more to life than work, and our down time provides us with an opportunity to re-energize our minds, bodies and souls. In the Twin Tiers, there are many ways to spend our time, depending on our tastes, interests, and definition of R&R at the moment.

One thing we all agree upon is that nature is everywhere we look...gentle rolling hills and rugged mountains, sparkling lakes, row after row of grapevines. It's the perfect backdrop for people like us who enjoy a beautiful view at almost every turn.

Where else but here can you soar like a bird from Harris Hill and take in all that our region has to offer? Every season offers outdoor and sporting activities, both semi-pro and amateur, whether we prefer to cheer from the stands or give it our all on the field. State parks and wineries are especially plentiful and popular in our region, with a wine or a view certain to please any palette within a few minutes drive. It may be a day at the races at Watkins Glen International Raceway that moves us, or the cacophony of sights, sounds and aromas at the farmer's market that's more our speed. With or without Mark Twain as our claim to fame, our region is rich with historical significance, has a strong arts community and numerous museums that are home to priceless exhibits of natural history and local and international works of art.

Yet with all the enticing activities and sights that the Twin Tiers has to offer, there's always room for more, especially during the winter, such as more cultural and social events for all ages and more sports and recreational opportunities. We're young and some of us are unattached. We need places to go to meet and be with people our own age, other than bars. We need venues that make the river and our downtowns into destinations...venues that draw people and

make our region more vibrant 24/7, especially after work, in the evenings, and on weekends. We need to unroll the sidewalks and have clubs and restaurants, and upscale shops of all kinds that cater to our schedules and to attract more young people to live and work here.

Task Force Assignment

When we explore the fabric of our region – woven from our rich history, love of the arts, diverse population, and abundant recreational opportunities – we find that the Twin Tiers has much to offer, and of which to be proud. As an agent of change, Pipeline 4 Progress is dedicated to enhancing our communities' resources and treasures by adding even more diversity, excitement and energy for all to enjoy.

Our goal is to help make the Twin Tiers a more vibrant, exciting and fun place for life and to connect everyone to what's here. To do this, P4P will establish the Life in the Tiers Task Force to plan our response to these core needs identified at the Summit:

- Encourage open, tolerant minds and promote the value of diversity in our communities
- Work to increase the area's arts/cultural/recreational offerings
- Create a centralized resource that organizes and increases awareness of the offerings in the P4P Region

The Task at Hand: The Life in the Tiers Task Force will discuss these needs, review options and opportunities to address them, and then identify and champion priority actions for P4P to undertake.

Community and Infrastructure

Mindset. Revitalization. Transportation. Diversity. Vision.

The Bright Spots...

- "Safe—I can leave my door unlocked"*
- "It's still affordable to live here"*
- "Abundant educational opportunities and great educational institutions"*
- "There's an airport"*
- "Centrally located between major metro areas"*
- "Great public transportation"*
- "Low traffic congestion...not the 'rat race'"*
- "Although rural, we are not out of touch with technology"*
- "Becoming more diverse"*
- "Easier to be a 'big fish in a little pond' and make a difference/change"*
- "Caring, clean, close-knit communities"*
- "Diverse religious communities and ethnic groups"*
- "Great place to raise a family"*
- "Interesting, civic minded residents, from blue-collar workers to CEOs"*
- "Small town and not backwoods—great!"*
- "Great health care systems"*
- "Great land resources (raw land, timber)"*
- "Green space"*

The Grey Clouds...

- "Stuck in the 1950s—the look of the area, the mentality, the mindset"*
- "Area is intolerant of different races, religions, creeds"*
- "Corning vs. Elmira stigma"*
- "Getting past the flood or the mall"*
- "Old boy network"*
- "Social issues 'hidden' (alcoholism and drugs, physical abuse, hungry people, illiteracy, poverty)"*
- "Big box shops (Wal-Mart, etc.) suffocating small businesses"*
- "Building code enforcement prevents residential development of downtown Elmira"*
- "Decaying city/village infrastructure; needs investment"*
- "Not very good public transportation"*
- "Get more to sell than just Mark Twain! Need a downtown with stores, cafes, bistros, theatres"*
- "Our community encourages all young people to leave and see a bigger world. The ironic thing is that many come back to rediscover what is here"*

Seeds of Change...

“Change the mindset”

“The area should be better connected by air with bigger cities”

“Build a cultural transportation network (for tourists and residents)”

“Make this a big wind/solar energy area—alternative energy”

“Adopt- or save-a-building projects”

“Beautify parks and streets: look at Saratoga”

“Get a dance club and a culinary education option at CCC”

“Create an e-mail base to inform residents of events and help us find like-minded friends”

“Develop the riverfront and create bike and foot paths along river”

“Turn old rail lines to trails and green space throughout the city”

“Open public transportation between Corning and Elmira”

“Connect volunteers through one network”

“Create a community health and wellness plan”

“Create connections and paths with major universities”

“Have open forums and workshops to educate people and dismiss ignorance”

Community and Infrastructure



Overview

Some might say we're small-town, but we're far from being backwoods. We are blessed with safe and friendly communities where traffic congestion is absent and commutes are minutes, not hours. Our dollar buys more here than it would in a major metropolitan area, including our housing. For those of us with children, it's a good place to raise a family. Many excellent colleges and universities are close by, offering higher education to high school graduates and to those already in the workforce looking to advance or change their careers. The air is clean, scenery is beautiful, and if one should feel the need for a road trip to a big city, major metro areas are within driving distance.

Being a region of small communities, especially in New York State, has its challenges. We see many of our young family members, friends and co-workers move from here, a trend that we want to apply our energy and ideas to help reverse. The economy also makes poverty, crime, drugs and safety growing concerns for us, along with the lack of diversity and widespread feeling of intolerance we experience here. We need to better connect ourselves with the outside world by bringing more air service and better public transportation here. We want to break out of the prison-town image that affects Elmira and its surrounding municipalities.

We're going to start with our attitudes—talk about what we like about the Twin Tiers and see as its future. We'll focus our energy on finding new and creative uses for empty buildings and storefronts and ways to make our urban landscapes more attractive and sustainable. We want to partner with politicians to knock down the barriers to development that exist and find ways to improve our infrastructure. We want to build a bridge between Corning and Elmira and see all of our communities work together.

We want to give of our time and energy to bring about change and help people who are less fortunate. We envision a volunteer network that matches young people with community organizations in need, and for companies to support the volunteer efforts of their workforce.

Task Force Assignment

While we share a regional identity as the Twin Tiers, our communities can often feel very separate from each other by virtue of proximity, socio-economics, and attitude. As an agent of change, Pipeline 4 Progress is committed to strengthening our individual communities and finding ways to connect residents within and between communities.

Our goal is to create desirable, livable communities in our region. To do this, P4P will establish the Community Development Task Force to plan our response to these core needs identified at the Summit:

- Organize and connect the P4P community with volunteer opportunities in our region
- Partner with area organizations to increase walk-ability, attractiveness and sustainability of neighborhoods

The Task at Hand: The Community Development Task Force will discuss these points, review options and opportunities to address them, and then identify and champion priority actions for P4P to undertake.

Government and Leadership

**Youth. Voice. Philanthropy.
Process. Lead. Change. Vote.**

The Bright Spots...

- “Accessible local government officials”*
- “Elmira Downtown Development, Leadership Chemung, strong Chamber presence”*
- “Employers and community members looking ahead to future needs of the community and responding”*
- “Good government”*
- “Political influence on local level (small town)”*
- “Southern Tier Economic Growth programs, economic zones”*
- “Active and involved young professionals”*
- “Loads of great talent and brains...the energy and drive is here”*
- “Many organizations working towards common goal”*
- “The Young Professionals Group—TTYP—young professionals with energy that have the drive to make things better”*
- “Grassroots efforts: coalitions, networks”*
- “One of the reasons why I like it here is because I can get involved and make a difference!”*
- “Several community minded people, easy to become politically involved”*

The Grey Clouds...

- “Paralyzed governments, polarized politics”*
- “Bureaucracy involved with programs designed to assist development”*
- “Non-inclusive leadership, lack of diversity”*
- “Lack of volunteers”*
- “Not enough young people on planning/zoning boards and commissions”*
- “Many organizations working in their own interest instead of the community”*
- “Upstate vs. downstate”*
- “Stagnant ideas, stagnant leadership”*
- “People not being included in big decisions for city, town, county government”*
- “Slow pace on government consolidation in our 3-county region”*
- “Lack of cooperation/synergy between educational, industrial, cultural”*
- “All taxes are too high!”*

Seeds of Change...

“Change of the overall mindset...stop bickering and get out there and do it”

“Set term limits for local political positions to allow ‘new blood’ the opportunity to step up”

“Create a mentor program to educate/develop new leaders”

“Centralize government and coordination of services”

“Make leadership decisions front-page news”

“More town hall meetings in every small town, town newsletters and web and e-mail based newsletters”

“Vote! Ages 18-25 has the least amount of voter turn out. Over 65 have the most voter turn out. They get all the benefits. Officials listen to them and what they want because they vote”

“Organizing summits that bring positive minded people together”

“Create a ‘lunch with...’ program and invite elected officials once per month”

“Freeze tax rates, learn to live with set income”

“Connecting passion with opportunities with volunteerism”

“Tax breaks for local business, not Wal-Mart”

Government and Leadership



Overview

We are ready to step up and do our part for the future of the Twin Tiers. Our involvement in government will help to create opportunities and find solutions to the challenges we face in our region's communities. We welcome volunteer opportunities that will allow us to become agents of change regarding our communities and their programs and policies.

We are young men and women. We are multi-dimensional, diverse, and striving to increase participation in our communities. We will generate fresh, progressive ideas that will make our region a desirable community in which people of all ages can put down roots and find success.

While taxes are one of the certainties of life, ours are higher than the national average. We will not let this get in the way of our vision for the Twin Tiers. We must learn to live within our means and encourage local and county governments to work together, consolidate services and maximize our tax dollars. We will take our seat on planning and zoning boards and at community and service organizations. We must vote and encourage our friends and family to do the same.

Whether as an elected official, a political activist or as an informed voter, we will make a difference.

Task Force Assignment

As P4P, our goal is to have many voices in government and the community. To do this, P4P will establish the Civic Engagement Task Force to plan our response to these core needs identified at the Summit:

- Recognize and reward leadership within the P4P community
- Connect P4P with leadership opportunities
- Encourage participation in and cooperation with government

The Task at Hand: The Civic Engagement Task Force will discuss these points, review options and opportunities to address them, and then identify and champion priority actions for P4P to undertake.

Appendix I

Other Actions Under Consideration by Pipeline 4 Progress

Participants of the 2006 Summit offered a wealth of specific action items for consideration, many of which are listed below. We will recruit human resources to our leadership and partner with existing organizations to consider the following actions:

Welcome People. Develop a formal program to welcome young people and families to the area that could include a personal visit and a directory of resources and promotions to make it easier for them to connect with friends, local businesses, activities, etc.

P4P Community Fund. Establish a community fund or endowment supported by the P4P community that would further our group's mission and grow our membership, such as a "sprout fund" to offer seed money for ideas, underwriting community concerts and festivals, etc.

Adopt-a-Building. Program to give the P4P community a stake in the livelihood of our neighborhoods and downtown.

Community Green Space. The ongoing maintenance of quality public and green spaces around the community would create a more welcoming and attractive landscape and provide a good opportunity to help neighbors come together for a cause.

Entrepreneur Series and/or Boot Camp. Enlist the help of local colleges, Workforce New York and other organizations to train the P4P community on how to start their own businesses and tap into the many financial resources that exist for them. Possible speaker series and roundtable forums.

P4P Mentor Program. Establish a program that pairs P4P members with older community members for civic and professional development. Opportunities could include social, volunteer or professional activities.

P4P Outreach Program. Organize and develop a program to connect with local college and high school students.

P4P Parents Initiative. Create family centered activities to help keep young parents involved with P4P and connected with each other.

P4P Incubator. Offer ongoing forum or roundtable events to encourage an ongoing discussion between P4P members and the general public about issues pertinent to the under-40 demographic – might tie-in with the community fund / "sprout fund" initiative.

Leadership Academy. Develop a program that would prepare the P4P crowd to take on or assume leadership roles within community organizations. as a board member or elected official, for example.

Job Bank. Create a web-based jobs or resume site that features information on P4P members looking for work and offers a place for employers to look for this specific type of employee. Tie-in with our volunteer connection and come home program.

Community Calendar. Create a centralized calendar of community activities and events throughout the Twin Tiers for use by the P4P community online.

Volunteer Connection. Maintain a clearinghouse of volunteer opportunities for the P4P community online. Tie-in with our job bank and come home program.

Come Home Again. Develop a program that seeks to connect with area natives who have left the area and could return to work and live here. Enlist the help of their parents, P4P members, local high schools and colleges. Possibly hold events during traditional family times, such as the holidays or in the summer.

40 Under 40 in the Twin Tiers. Create a regional recognition program to spotlight leadership among P4P members. Hold an annual recognition event and involve the media. Offer the honorees as speaker bureau candidates for schools, service clubs and other organizations.

Advisory Team. Our P4P Advisory Team will communicate on the group's behalf with political, community and business leaders on a regular basis.

Appendix II

Pipeline 4 Progress Advisory Team

Kathleen Bange - Chemung Canal Trust Company

Christina Bruner - Davidson and O'Mara

Melissa Derstine - Corning Chamber of Commerce

Anthony Fisher - Lockheed Martin

Michael Fuller - Office of Tom O'Mara, New York State Assembly

Adam Gee - Ziff, Weiermiller, Hayden & Mustico

Amy Gergely - Wordsmithz Communications

Emily Grimmke-Williams - RSVP of Chemung County

Dustin Hewit - Howell, Liberatore & Wickham

Jamie Johnson - Southern Tier Economic Growth

Brian McKenzie - Elmira Savings & Loan

Josh Miller - City of Elmira

Sky Moss - Corning Community College

Josh Palmer - Swan & Sons

Craig Palmer - PixelHead

Phil Palmesano - Office of U.S. Representative John "Randy" Kuhl

Randy Reid - WETM TV Channel 18

Lynn Rhoda - The ARTS of the Southern Finger Lakes

Paul Rossi - Kolpien and Associates

Cristian Proano - Economic Development Consultant

Mark Ryckman - City of Corning

Gabe Schmieg - Chemung Canal Trust Company

Wendy Scott - WENY Newschannel 36

Charlene Secondo - Three Rivers Development Corporation

Chris Sharman - Mansfield University Technology Outreach Center

Matt Shick - Chemung Schuyler Steuben Workforce New York

John Tonello - Mayor, City of Elmira

David Wilkins - Elmira College

Pipeline 4 Progress Community Partners



STAR-GAZETTE
www.stargazette.com



Three Rivers Development Corporation



Cameron Manufacturing & Design, Inc.

Corning Enterprises

Corning Federal Credit Union

Corning Incorporated

F. M. Howell & Company

First Heritage Federal Credit Union

Hunt Engineers, Architects & Land Surveyors

James Flaws & Marcia Weber

Keuka Construction Corporation

Planned Parenthood of the Southern Finger Lakes

Radisson Hotel Corning

Rossettie, Rossettie & Martino

Sirianni & Company

Southern Tier Economic Growth

Sprague Insurance

Star-Gazette

Studio Mosaic Architecture

Three Rivers Development Corporation

Twin Tiers Young Professionals

WENY Newschannel 36

WETM TV Channel 18